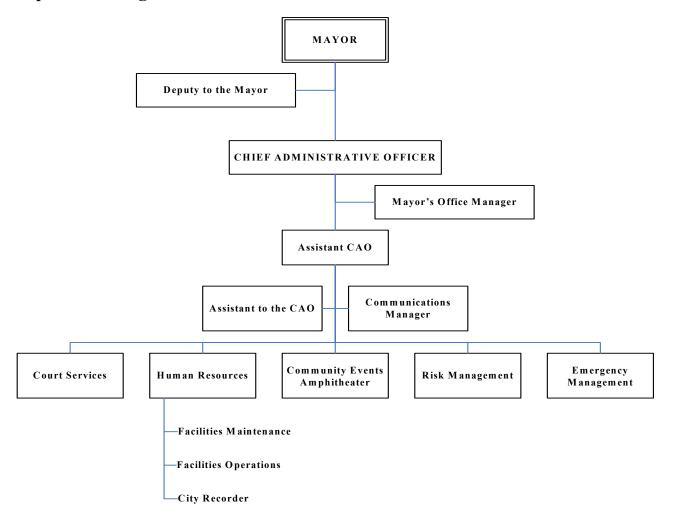
Department Organization

Administration

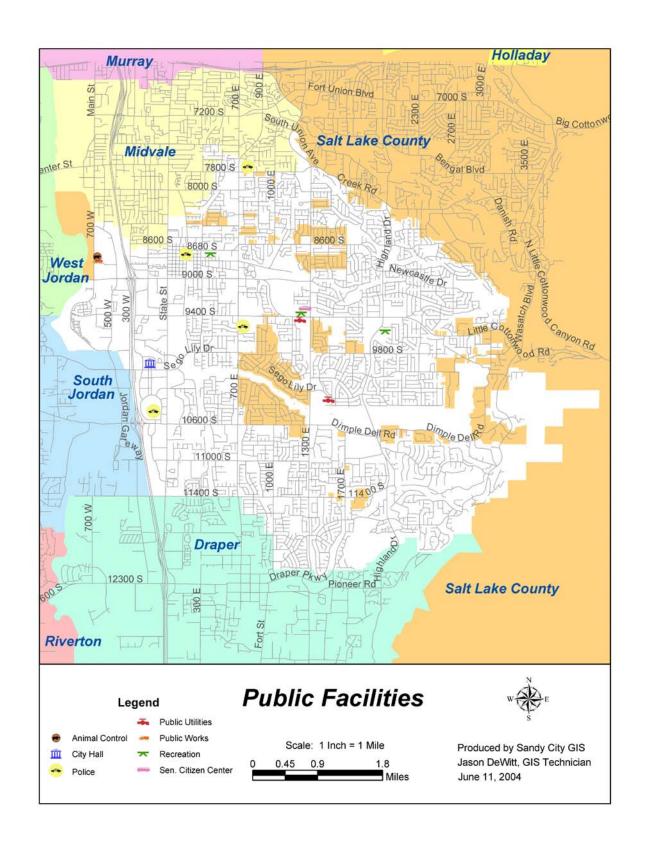


Department Description

Sandy City Administration is charged with ensuring the quality management of all city services and activities. Led by the Mayor and the Chief Administrative Officer, the department is active in all of the general management practices of the city. Specific, day-to-day operations of city functions are the responsibility of skilled department directors who work in conjunction with Administration in "enhancing the quality of life in our community."

Department Mission

The mission of the Administration Department is to provide general oversight and direction for all city services and operations.



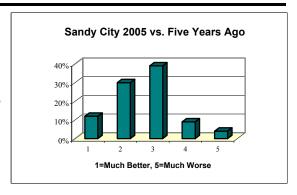
- Provide oversight and direction to city departments as outlined by the Mayor and the Chief Administrative Officer.

Five-year Accomplishments

- Developed new city home page and enhanced citizen newsletter.
- Created Emergency Management Division to serve the needs of all citizens in disaster situations.
- Purchased, renovated, and transitioned Third District Court facility to City Justice Center.
- Continued development of parks and cultural arts facilities at 9400 South 1300 East.
- Implemented numerous legislative initiatives designed to eliminate double taxation and improve operational efficiencies.

Performance Measures & Analysis

The Administration Department has conducted an annual citizen survey since 1995. The survey, conducted by Dan Jones and Associates, Inc., serves as an excellent report card to identify city strengths and weaknesses. The survey is reviewed by each department and incorporated into each department's process improvement efforts. The survey also serves as a great feedback tool in specifically asking city residents what they would like to see from the city in the future, for example, additional recreation amenities, street improvements, cultural arts initiatives, etc.



Citizen Response (Fiscal Year)	2003	2004	2005	2006
Sandy City Today vs. Five Years Ago				
Much better	15%	16%	12%	No
Somewhat better	38%	34%	30%	Survey
About the same	31%	37%	39%	Conducted
Somewhat worse	4%	5%	9%	in
Much worse	3%	2%	4%	December
Desired Major Improvement				2005
Road Improvement	11%	12%	13%	
Better Traffic Control	8%	10%	9%	
Newsletter quality				
Excellent	25%	23%	27%	
Good	58%	54%	53%	
Fair	13%	14%	16%	
Poor	2%	4%	3%	
Comments for those managing Sandy				
Listen to people	5%	6%	14%	
Keep up good work	15%	9%	7%	
Noticed major improvement				
Shopping/Business growth	14%	17%	12%	
Desired community events				
Plays/musicals play theater/musicals	8%	9%	11%	
Symphony	5%	3%	3%	
Art exhibits	2%	2%	0%	
Variety of concerts	7%	8%	9%	

Significant Budget Issues

1 Staffing - A portion of the Assistant to the CAO FTE was allocated to the Communications Manager position.

		2003		2004		2005		2006		2007
Department 11		Actual		Actual		Actual	E	stimated	Δ	pproved
Financing Sources:		rictuar		rictuur		11Ctuui	L	stimateu	11	pproveu
General Taxes & Revenue	\$	364,438	\$	401,274	\$	400,417	\$	412,763	\$	442,763
Administrative Charges	Ψ	501,150	Ψ	.01,=7.	Ψ	.00,.17		,,,,,,,	Ψ	,,
31411 Redevelopment Agency		3,149		3,229		5,551		12,260		28,004
31412 Water		22,612		21,869		27,643		39,757		22,586
31416 Storm Water		4,756		4,697		7,648		3,924		,
Total Financing Sources	\$	394,955	\$	431,069	\$	441,259	\$	468,704	\$	493,353
Financing Uses:						· ·				· ·
411111 Regular Pay	\$	250,556	\$	263,134	\$	291,002	\$	302,920	\$	315,526
411113 Vacation Accrual		-		· -		312		3,310		4,299
411121 Temporary/Seasonal Pay		3,168		15,575		14,196		16,763		17,098
411131 Overtime/Gap		- -		26		142		-		-
411211 Variable Benefits		53,699		56,961		62,732		62,781		65,546
411213 Fixed Benefits		21,111		24,141		18,364		17,372		18,480
411214 Retiree Health Benefit		-		-		-		-		2,511
41131 Vehicle Allowance		2,623		141		8,160		10,512		11,353
41132 Mileage Reimbursement		2,560		3,086		900		300		300
41135 Phone Allowance		-		-		846		1,171		1,205
4121 Books, Subs. & Memberships		12,942		2,081		2,518		3,390		3,390
41231 Travel		6,977		5,299		4,559		11,261		11,261
41232 Meetings		5,745		2,563		9,190		3,050		3,050
41235 Training		=		-		-		2,500		2,500
41237 Training Supplies		-		301		-		1,900		1,900
412400 Office Supplies		1,594		1,371		2,631		2,000		2,000
412440 Computer Supplies		=		-		-		248		248
412460 Media Relations		1,798		4,226		2,520		4,000		4,000
412470 Special Programs		8,989		5,229		4,972		9,412		9,412
412490 Miscellaneous Supplies		2,950		2,375		1,898		2,000		2,000
412611 Telephone		3,275		3,900		2,286		1,917		1,970
413723 UCAN Charges		=		-		120		810		810
414111 IS Charges		11,431		15,119		13,446		9,087		14,494
41471 Fleet O & M		1,791		2,244		623		-		-
41472 Fleet Purchases		-		19,492		-		-		-
4174 Equipment		3,746		3,805		(158)		2,000		
Total Financing Uses	\$	394,955	\$	431,069	\$	441,259	\$	468,704	\$	493,353

Staffing Information	Bi-w	eekly Salary	Fu	ıll-time Equiva	lent
Staffing Information	Minimu	m Maximun	FY 2005	FY 2006	FY 2007
Elected Official:					
Mayor			1.00	1.00	1.00
Appointed:					
Deputy to the Mayor	\$ 2,844.	80 \$ 4,267.2	0 1.00	1.00	1.00
Assistant to the CAO	\$ 1,939.	20 \$ 2,908.8	0.00	0.25	0.00
Senior Advisor to the Mayor	\$ 1,407.	20 \$ 2,110.8	0.00	0.50	0.50
Administrative Officer	\$ 1,349.	60 \$ 2,024.4	0.50	0.00	0.00
Full-time:					
Communications Manager	\$ 1,805.	60 \$ 2,708.4	0.25	0.00	0.25
Office Manager	\$ 1,224.	00 \$ 1,836.0	0.50	0.50	0.50
Temporary / Seasonal:			0.86	0.86	0.86
Graduate Intern	\$ 9.	96 \$ 13.5	9		
Undergraduate Intern	\$ 9.	27 \$ 12.6	4		
		Total FTE	s 4.11	4.11	4.11

	2003	2004	2005		2006		2007
Department 12	Actual	Actual	Actual	E	stimated	A	pproved
Financing Sources:							,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
General Taxes & Revenue	\$ 350,709	\$ 316,582	\$ 362,357	\$	399,079	\$	397,427
Administrative Charges	ŕ						
31411 Redevelopment Agency	1,905	4,425	7,314		5,203		5,001
31412 Water	32,634	59,631	29,068		25,122		29,756
31413 Waste Collection	-	_	3,245		7,353		5,784
31414 Fleet Operations	2,909	3,282	4,458		4,013		1,682
31415 Information Systems	1,432	2,839	2,329		922		3,101
31416 Storm Water	2,877	1,955	2,517		4,453		3,009
31417 Alta Canyon	-	3,936	2,234		2,312		2,938
31418 Golf	=	5,208	3,077		1,038		1,509
31419 Amphitheater	=	-	· -		-		433
314110 Recreation	=	-	_		=.		410
314111 Risk	=	-	_		-		13,046
Total Financing Sources	\$ 392,466	\$ 397,858	\$ 416,599	\$	449,495	\$	464,096
Financing Uses:							
411111 Regular Pay	\$ 257,661	\$ 273,021	\$ 278,633	\$	307,458	\$	317,577
411113 Vacation Accrual	=	-	3,454		2,280		3,372
411121 Temporary/Seasonal Pay	586	1,512	-		2,219		2,263
411211 Variable Benefits	54,549	56,814	58,580		61,548		63,254
411213 Fixed Benefits	20,799	23,710	23,301		25,186		24,853
411214 Retiree Health Benefit	6,167	4,217	6,108		5,320		2,158
41131 Vehicle Allowance	4,624	4,843	8,758		9,780		11,353
41132 Mileage Reimbursement	2	142	1,048		300		300
41135 Phone Allowance	=	-	702		1,051		1,080
4121 Books, Subs. & Memberships	3,043	2,201	2,258		2,500		2,500
41231 Travel	7,128	5,102	4,273		6,000		6,000
41232 Meetings	2,492	1,039	1,373		2,094		2,094
41234 Education	-	-	-		1,000		1,000
41235 Training	906	645	-		2,400		2,400
41237 Training Supplies	=	-	-		300		300
412400 Office Supplies	1,335	1,871	1,512		2,000		2,000
412440 Computer Supplies	=	-	35		427		427
412490 Miscellaneous Supplies	1,390	1,256	1,143		800		800
412511 Equipment O & M	699	279	269		150		150
412611 Telephone	2,084	2,500	1,680		1,343		1,390
413723 UCAN Charges	-	-	228		810		810
41379 Professional Services	-	-	-		1,200		1,200
414111 IS Charges	11,003	12,914	15,236		10,093		15,592
41471 Fleet O & M	1,352	2,807	983		1,236		1,223
4174 Equipment	16,646	2,985	7,025		2,000		
Total Financing Uses	\$ 392,466	\$ 397,858	\$ 416,599	\$	449,495	\$	464,096

Budget Information (cont.)

Staffing Information	Bi-wee	kly Salary	Fu	ll-time Equiva	lent
Staffing Information	Minimum	Maximum	FY 2005	FY 2006	FY 2007
Appointed:					
Chief Administrative Officer	\$ 3,330.40	\$ 4,995.60	1.00	1.00	1.00
Asst. Chief Administrative Officer	\$ 2,844.80	\$ 4,267.20	1.00	1.00	1.00
Assistant to the CAO	\$ 1,939.20	\$ 2,908.80	0.00	0.50	0.25
Management Analyst	\$ 1,407.20	\$ 2,110.80	0.25	0.00	0.00
Full-time:					
Communications Manager	\$ 1,805.60	\$ 2,708.40	0.25	0.00	0.25
Office Manager	\$ 1,224.00	1,836.00	0.50	0.50	0.50
Temporary / Seasonal:					
Graduate Intern	\$ 9.90	5 \$ 13.59	0.09	0.09	0.09
		Total FTEs	3.09	3.09	3.09

- Assist departments in sustaining a workforce that is competent, value driven, and health wise.
- Strengthen customer respect, trust, and confidence.
- Strategically plan and manage resources.
- Meet and communicate policy and legal requirements.
- Foster positive communication and an enjoyable working environment.
- Strengthen operational partnerships and align services with priorities and resources.
- Ensure quality management of the city's recruitment, testing, selection, and hiring efforts.
- Manage and maintain a quality compensation and classification program for city employees.
- Establish organizational human resource policy and compliance efforts consistent with federal and state law.
- Develop programs to further employee effectiveness, including training, safety, and health practices.
- Coordinate employee benefit and education programs to ensure quality and cost effective services and increase employee understanding of benefit decisions.

Five-year Accomplishments

- Transitioned the city's benefit plan year to align with the city's fiscal year.
- Revised and updated the city's "Fit For Life" wellness program.
- Successfully transitioned to a new occupational health and drug screening provider.
- Developed and unveiled the city's intranet a web-based resource of information for employees.
- Implemented a city-wide employee education and communication initiative.
- Completed a job classification audit and made modifications to ensure compliance with new FLSA regulations.
- Updated the HR web page and created an on-line employment application process.
- Continued to provide a successful supervisor and employee training program.
- Implemented HIPAA compliant policies and procedures.

Performance Measures & Analysis

Over the past several years, the workload for the Human Resources Department has increased as a result of the following events:

- (1) a fluctuating employment market,
- (2) the acquisition of new city divisions the Alta Canyon Recreation Center and the River Oaks Golf Course,
- (3) the hiring of additional personnel in existing city departments, and
- (4) additional federal and state compliance issues, including HIPAA, COBRA, and FMLA.

Measure (Calendar Year)	2003	2004	2005	2006
City Employees (FTE)	636.34	636.07	632.23	N/A
Recruitments	74	100	124	N/A
Job Audits	227	313	100	N/A
Consultation (in hours)	665	435	856	N/A
CDL Employees	84	86	82	N/A
Employment Applications	3,648	4,877	3,041	N/A

Significant Budget Issues

No significant budget issues.

Budget Information

Department 1210		2003		2004		2005	E	2006		2007
		Actual		Actual		Actual	Ŀ	stimated	Α	pproved
Financing Sources: General Taxes & Revenue	\$	386,800	\$	417,046	\$	416,480	\$	397,036	\$	426,943
	Ф	380,800	Þ	417,040	Э	410,480	Ф	397,030	Э	420,943
Administrative Charges		002		1 250		1.256		1 227		1.262
31411 Redevelopment Agency		883		1,250		1,256		1,237		1,263
31412 Water		33,050		29,142		38,335		39,936		43,622
31413 Waste				-		0.247		3,795		3,992
31414 Fleet Operations		6,740		6,880		8,347		8,289		5,152
31415 Information Services		1,358		1,432		1,523		1,347		3,203
31416 Storm Water		6,856		4,849		5,890		6,931		6,639
31417 Alta Canyon		-		9,301		9,512		13,032		11,000
31418 Golf		-		2,993		2,800		4,350		3,122
31419 Amphitheater		-		-		-		-		209
314110 Recreation		-		-		-		-		2,048
314111 Risk		-		=		-		-		1,160
Total Financing Sources	\$	435,687	\$	472,893	\$	484,143	\$	475,953	\$	508,353
Financing Uses:										
411111 Regular Pay	\$	199,975	\$	215,909	\$	199,203	\$	235,283	\$	256,419
411113 Vacation Accrual		-		-		18,465		1,270		-
411121 Temporary/Seasonal Pay		7,139		4,557		12,020		-		-
411131 Overtime/Gap		-		278		-		_		-
411211 Variable Benefits		41,696		46,186		43,108		50,888		55,464
411213 Fixed Benefits		28,623		36,547		32,859		42,471		48,128
41132 Mileage Reimbursement		620		296		120		700		700
41135 Phone Allowance		-		-		-		-		480
4121 Books, Subs. & Memberships		944		1,276		1,613		1,105		1,105
41221 Public Notices		7,252		9,145		9,903		8,160		8,160
41231 Travel		3,816		2,230		7,108		1,700		1,700
41232 Meetings		1,868		1,190		1,052		1,900		1,900
41235 Training		223		1,302		1,784		291		291
41237 Training Supplies		115		31		134		100		100
412400 Office Supplies		3,375		2,252		2,240		2,400		2,400
412435 Printing		2,885		2,589		1,430		4,680		4,680
412440 Computer Supplies		_,===		_,,-		-,		533		533
412470 Special Programs		52,122		52,224		47,594		50,470		50,470
412490 Miscellaneous Supplies		826		1,918		229		500		500
412511 Equipment O & M		178		2,712				250		250
412611 Telephone		2,783		2,682		2,705		3,524		3,631
41379 Professional Services		44,424		52,109		30,809		48,826		48,826
414111 IS Charges		18,592		21,091		19,327		20,902		22,616
41477 Fleet Purchases		10,392		16,000		19,347		20,702		22,010
41472 Fleet Pulchases 41471 Fleet O & M		17 500		10,000		-		-		-
414/1 Fleet O & M 4174 Equipment		17,500 731		369		52,440		-		-
	P		o		₽		ø	47E 052	o	500 252
Total Financing Uses	\$	435,687	\$	472,893	\$	484,143	\$	475,953	\$	508,353

Budget Information (cont.)

Staffing Information	Bi-week	ly Salary	Full-time Equivalent				
Staffing Information	Minimum	Maximum	FY 2005	FY 2006	FY 2007		
Appointed:							
HR & Mgmt Services Director	\$ 2,579.20	\$ 3,868.80	1.00	1.00	1.00		
Full-time:							
Management Analyst	\$ 1,407.20	\$ 2,110.80	1.00	1.00	1.00		
Benefits Coordinator	\$ 1,280.80	\$ 1,921.20	1.00	1.00	1.00		
Human Resource Specialist	\$ 1,112.00	\$ 1,668.00	1.00	1.00	1.00		
Receptionist	\$ 782.40	\$ 1,173.60	1.00	1.00	1.00		
Part-time:		ŕ					
Secretary	\$ 11.23	\$ 16.85	0.69	0.69	0.69		
	•	Total FTEs	5.69	5.69	5.69		

- Maintain functional, clean, and comfortable buildings.
- Manage efficient and safe building systems, including HVAC, security, and custodial operations.
- Ensure that buildings are in good repair and in compliance with fire and building codes.
- Oversee preventative maintenance of all assigned city facilities.
- Strategically plan and manage resources and shape process to maximize efficiency and productivity.
- Strengthen operational partnerships and communication.
- Coordinate capital facility upgrades, additions, and improvements.

Five-year Accomplishments

- Remodeled and renovated the new Justice Center and Police Department space.
- Replaced roof, pads, and drains on the gym and stairway of the Parks and Recreation building, the museum, and Alta Canyon Recreation Center.
- Completed numerous improvements at the Senior Center, including a new rain gutter and modifications to the main entry.
- Implemented a team cleaning system throughout City Hall and the Justice Center.
- Implemented a facilities work order system.
- Added management of new facilities (Alta Canyon Recreation Center and the River Oaks Clubhouse).
- Installed emergency systems in City Hall and other satellite buildings.
- Upgraded HVAC controls at Alta Canyon, City Hall, Park & Recreation, Senior Center, Amphitheater, and the Justice Center.
- Enhanced security at the Museum, City Hall, Amphitheater, Senior Center, and Justice Center.
- Improved energy efficiencies in assigned city buildings.
- Completed significant improvements in the locker rooms at Alta Canyon Recreation Center.

Performance Measures & Analysis

The Building Services Division oversees maintenance and custodial operations in the following facilities: City Hall, Parks and Recreation Building, Amphitheater, Animal Services, Police Substations (3), Sandy Senior Center, and Public Works (custodial only). In January 2003, the Division began maintaining the Alta Canyon Recreation Center and in May 2003, assumed responsibility for the River Oaks Clubhouse. In 2004, the Division gained responsibility for the Sandy City Museum.

Measure (Calendar Year)	2003	2004	2005	2006
Employee Time Distribution by Bldg				
(employee hours)				
City Hall	14,693	11,429	11,137	N/A
Parks and Rec	3,214	2,520	2,294	N/A
Amphitheater	1,314	528	504	N/A
Senior Center	2,989	2,681	2,473	N/A
Animal Services	365	282	314	N/A
Public Works	772	807	739	N/A
Police Substations	211	232	376	N/A
River Oaks Golf Course	40	638	460	N/A
Alta Canyon Recreation Center	2,348	8,637	7,960	N/A
Museum	N/A	149	254	N/A
Justice Center	N/A	N/A	508	N/A

- 1 Staffing Use of temp/seasonal funds to create a full-time Facilities Technician to handle increased needs in facility maintenance. Also, the scheduling was altered between Lead Custodian and Building Custodian.
- 2 Power and Lights This includes an additional on-going amount to cover increases in electricity prices.
- **3 Heat** This includes an additional on-going amount to cover increases in natural gas prices.

	2003 2004 2005 2006							2007	
Department 1216	Actual	Actual			Actual	E	stimated	A	pproved
Financing Sources:									
General Taxes & Revenue	396,851		400,866		388,790		516,751	\$	559,681
Administrative Charges									
31411 Redevelopment Agency	3,056		3,824		3,835		3,554		3,007
31412 Water	29,125		29,019		40,734		41,582		31,341
31414 Fleet Operations	98		-		-		-		17,188
31415 Information Services	4,707		4,775		5,494		4,602		7,830
31416 Storm Water	6,402		6,294		7,247		6,191		5,094
31419 Amphitheater	-		-		-		-		5,616
314110 Recreation	-		-		-		-		11,874
314111 Risk	-		-		-		-		3,517
Total Financing Sources	\$ 440,239	\$	444,778	\$	446,100	\$	572,680	\$	645,148
Financing Uses:									
411111 Regular Pay	\$ 71,793	\$	77,223	\$	77,320	\$	84,349	\$	119,183 1
411113 Vacation Accrual	-		-		-		1,120		1,135
411121 Temporary/Seasonal Pay	4,794		8,122		13,097		10,457		- 1
411131 Overtime/Gap	74		148		-		-		-
411211 Variable Benefits	15,930		17,158		17,659		19,326		25,780 1
411213 Fixed Benefits	7,821		8,244		12,636		12,614		22,552 1
411214 Retiree Health Benefit	400		1,983		1,125		1,147		1,153
41131 Vehicle Allowance	2,821		2,832		2,821		3,000		3,230
41132 Mileage Reimbursement	-		-		_		125		125
41235 Training	885		336		297		500		500
412490 Miscellaneous Supplies	1,009		133		=		1,205		1,205
412511 Equipment O & M	126		-		126		193		193
41252 Building O & M	33,172		28,273		31,213		40,000		40,000
412523 Power & Lights	143,616		144,449		149,267		215,418		224,035 2
412524 Heat	42,814		51,417		62,367		70,417		91,542
412525 Sewer	2,158		1,244		1,272		3,120		3,120
412526 Water	-		2,842		3,293		11,192		11,919
412527 Storm Water	4,235		4,633		5,005		6,134		6,620
412611 Telephone	2,028		2,337		2,085		1,512		1,539
413723 UCAN Charges	1,054		1,239		968		1,350		1,350
41379 Professional Services	29,303		28,636		30,945		43,964		43,964
41389 Miscellaneous Services	39,517		39,051		27,435		24,995		24,995
414111 IS Charges	3,308		4,338		3,451		4,823		5,255
41471 Fleet O & M	1,371		786		397		700		734
4173 Building Improvements	30,418		16,951		3,321		10,000		10,000
4174 Equipment	1,592		2,403		-		5,019		5,019
Total Financing Uses	\$ 440,239	\$	444,778	\$	446,100	\$	572,680	\$	645,148

Staffing Information		Bi-week	ly S	alary	Full-time Equivalent						
Staffing Information	Mini		N	Iaximum	FY 2005	FY 2006	FY 2007				
Full-time:											
Facilities Manager	\$	1,621.60	\$	2,432.40	1.00	1.00	1.00				
Facilities Maintenance Technician	\$	1,112.00	\$	1,668.00	1.00	1.00	2.00				
Temporary / Seasonal:											
Facility Maintenance Technician	\$	7.62	\$	11.56	0.59	0.59	0.00				
•			T	otal FTEs	2.59	2.59	3.00				

Capital Budget		006 geted	A	2007 pproved		2008 Planned	F	2009 Planned	P	2010 Planned
1201 - Municipal Building - This project funding is for a roof replacement at City scheduled repair and replacement project floor and surveillance system at the amph 41 General Revenue	t is for Hall, m s includitheate	renovat nechanic de maint	ions al sy	at city faci stems, pair	litie nt, c	s. A large arpet, and es & Recreat	porti	on of the F	Y 2	007 Other
1201 - City Hall Security - Funding from generator, transformer, and transfer swite 45 Grants	h.	meland 36,333	Secu \$	rity Grant		be used to	upgı \$	rade the Ci		all -
1238 - City Hall Fountain - This project entrance that has been removed. 41 General Revenue		und a wa	ater:	feature at C	City :		ace	the fountain	n at	the south
1242 - Sandy Museum - This project is t earmarked for roof repairs. 41 General Revenue		various 22,555	buil \$	ding impro			Sano	dy Museun -	n. \$8	8,560 is
1243 - City Storage Facility - This projectommunity Events, Building Services, a 41 General Revenue	nd the				for		ous o	department -	s inc	eluding -
1244 - Justice Center - This will fund th includes moving costs, telephone equipm costs.	ent, da	ta switcl	nes,		s, n		ing,	•	nisce	
41 General Revenue12441 - Justice Center Security - A Hot45 Grants	meland	43,511 Securit 36,803	\$ y Gr \$	ant will be	\$ use \$	- d for variou -	\$ is se \$	- curity enha -	\$ incei \$	nents.
12443 - Justice Center Joint Information accommodate media during an emergency 41 General Revenue	y.	iter - Th	is fu	unding is to	cre \$	ate a joint i	nfor	mation cen	ter to	o -
12801 - U of U Building Renovation - T 41 General Revenue Total Capital Projects	\$	ount is 1	for f	100,000 333,000	s and	d replaceme 200,000 537,865	ent o \$	f mechanic - 275,242	al sy \$	vstems 275,242

	2003	2004	2005		2006		2007
Department 1217	Actual	Actual	Actual	E	stimated	A	pproved
Financing Sources:							•
General Taxes & Revenue	\$ 285,196	\$ 308,859	\$ 300,687	\$	360,933	\$	358,792
Administrative Charges		,	ŕ		ŕ		,
31411 Redevelopment Agency	935	1,143	1,057		1,138		1,428
31412 Water	8,909	8,677	11,223		13,308		14,878
31414 Fleet Operations	3,025	3,237	2,991		2,666		4,285
31415 Information Services	1,440	1,428	1,514		1,473		3,717
31416 Storm Water	1,959	1,882	1,997		1,981		2,418
31418 Golf	-	-	1,156		2,287		2,618
31417 Alta Canyon	=	-	1,971		1,193		-
31419 Amphitheater	=	-	-		-		268
314110 Recreation	=	-	-		_		2,645
314111 Risk	-	_	-		-		1,669
Total Financing Sources	\$ 301,464	\$ 325,226	\$ 322,596	\$	384,979	\$	392,718
Financing Uses:							
411111 Regular Pay	\$ 119,731	\$ 130,099	\$ 132,714	\$	143,412	\$	151,317
411113 Vacation Accrual	=	=.	-		700		768
411121 Temporary/Seasonal Pay	78,271	80,370	78,750		101,304		103,330
411131 Overtime/Gap	=	229	282		-		-
411211 Variable Benefits	34,375	35,505	35,829		41,494		43,413
411213 Fixed Benefits	29,931	30,330	30,716		32,639		29,726
41132 Mileage Reimbursement	=	=.	-		125		125
41231 Travel	=	=.	1,260		-		-
41235 Training	662	945	69		1,450		1,450
412490 Miscellaneous Supplies	746	1,695	659		1,500		1,500
412511 Equipment O & M	1,602	1,538	1,773		1,865		1,865
41252 Building O & M	27,054	35,009	28,424		40,988		40,988
412611 Telephone	980	738	927		1,232		1,245
413723 UCAN Charges	632	756	675		810		810
41389 Miscellaneous Services	1,553	2,580	2,618		3,500		3,500
414111 IS Charges	3,307	2,538	4,617		4,360		4,747
41471 Fleet O & M	1,371	786	794		700		734
4173 Building Improvements	-	812	975		1,000		1,000
4174 Equipment	1,249	1,296	1,514		7,900		6,200
Total Financing Uses	\$ 301,464	\$ 325,226	\$ 322,596	\$	384,979	\$	392,718

Staffing Information	Bi-week	ly Salary	Ful	ll-time Equiva	lent
Staffing Information	Minimum	Maximum	FY 2005	FY 2006	FY 2007
Full-time:					
Facilities Supervisor	\$ 1,349.60	\$ 2,024.40	1.00	1.00	1.00
Lead Custodian	\$ 964.00	\$ 1,446.00	2.00	2.00	1.00
Building Custodian	\$ 782.40	\$ 1,173.60	0.00	0.00	1.00
Part-time:					
Lead Custodian	\$ 12.05	\$ 18.08	0.00	0.00	0.75
Building Custodian	\$ 9.78	\$ 14.67	1.63	1.63	0.88
Temporary / Seasonal:					_
Custodian I/II	\$ 7.10	\$ 10.00	4.58	6.08	6.08
		Total FTEs	9.21	10.71	10.71

- Preserve and manage official city records, documents, and contracts according to Utah State Code requirements.
- Coordinate biannual city election.
- Facilitate microfilming and off-site storage of vital city records.
- Conduct records search for city staff and public.
- Provide oversight of city-wide document imaging program.
- Coordinate GRAMA request responses in a timely manner.
- Publish legal notices and public hearing notices for the city.
- Administer and control mailing, shipping, and copy room operations for the city.

Five-year Accomplishments

- Monitored and enforced contract insurance reviews with the city's risk management office.
- Successfully administered the biannual general city elections.
- Revised and maintained a web page for the city recorder's office.
- Implemented a new city-wide document imaging program.
- Facilitated and centralized the city's contract processing efforts for timely and accurate turnaround.

Performance Measures & Analysis

The City Recorder's Office has increased its role in the organization over the past several years. With the expertise developed through processing contracts for the city and the successful implementation of the city's document imaging system, many more departments now rely on our assistance.

Measure (Calendar Year)	2003	2004	2005	2006*
Annual GRAMA requests	25	49	75	60
Contracts processed	355	210	300	205
Hearing notices	75	85	85	83
Files microfilmed	400	390	500	450
Files scanned into imaging system	370	320	400	840
* Estimate based on actual numbers through	ugh Anril 20 2	2006		

Significant Budget Issues

No significant budget issues.

Budget Information

	_			_					
Department 1213		2003	2004		2005		2006		2007
Department 1215		Actual	Actual		Actual	E	stimated	A	pproved
Financing Sources:									
General Taxes & Revenue	\$	172,301	\$ 178,522	\$	168,629	\$	191,114	\$	159,235
Administrative Charges									
31411 Redevelopment Agency		2,183	2,104		2,006		2,216		1,656
31412 Water		9,327	9,278		12,692		7,547		2,994
31413 Waste Collection		599	763		947		1,703		1,954
31414 Fleet Operations		3,066	3,655		5,490		6,239		2,785
31415 Information Services		885	806		204		562		1,497
31416 Storm Water		2,529	2,579		2,766		2,785		1,550
31418 Golf		_	-		-		323		-
31417 Alta Canyon		-	-		-		603		1,236
31419 Amphitheater		-	-		-		-		132
314110 Recreation		-	-		-		-		502
314111 Risk		-	-		_		-		5,059
31491 Sale of Maps and Copies		-	-		-		-		45,000
Total Financing Sources	\$	190,890	\$ 197,707	\$	192,734	\$	213,092	\$	223,600

D	2003	2004	2005	2006	2007
Department 1213	Actual	Actual	Actual	Estimated	Approved
Financing Uses:					
411111 Regular Pay	\$ 82,813	\$ 90,180	\$ 85,353	\$ 93,888	\$ 99,756
411113 Vacation Accrual	-	-	-	680	-
411131 Overtime/Gap	-	65	-	-	_
411211 Variable Benefits	16,902	18,079	17,457	19,469	20,680
411213 Fixed Benefits	11,531	12,401	12,690	12,614	13,384
411214 Retiree Health benefit	-	-	-	104	1,244
41132 Mileage Reimbursement	41	153	134	300	300
4121 Books, Sub. & Memberships	996	512	772	1,000	1,000
41221 Public Notices	8,804	9,680	8,425	9,600	9,600
41231 Travel	1,285	666	582	1,400	1,400
41232 Meetings	-	-	-	79	79
41235 Training	67	185	425	100	100
412400 Office Supplies	1,238	547	408	1,200	1,200
412415 Copying	6,704	7,235	5,972	7,500	7,500
412420 Postage	52,272	49,957	52,153	54,502	56,002
412430 Microfilming & Archives	1,191	489	996	900	900
412440 Computer Supplies	-	-	183	248	248
412511 Equipment O & M	148	-	234	500	500
412611 Telephone	1,356	1,187	1,261	1,258	1,318
414111 IS Charges	5,542	6,371	5,689	7,750	8,389
4174 Equipment	_	-	-	-	-
Total Financing Uses	\$ 190,890	\$ 197,707	\$ 192,734	\$ 213,092	\$ 223,600

Staffing Information	Bi-week	ly Salary	Full-time Equivalent				
Starring Information	Minimum	Maximum	FY 2005	FY 2006	FY 2007		
Appointed:							
City Recorder	\$ 1,511.20	\$ 2,266.80	1.00	1.00	1.00		
Full-time:							
Deputy Recorder	\$ 964.00	\$ 1,446.00	1.00	1.00	1.00		
		Total FTEs	2.00	2.00	2.00		

Ess Information	2003	2004	2005	2006	2007
Fee Information	Approved	Approved	Approved	Approved	Approved
31491 Sale of Maps, Copies & Information	tion				
Misc. Copies - Public / page	\$0.14	\$0.14	\$0.14	\$0.14	\$0.15
Misc. Copies - Employees / page	\$0.07	\$0.07	\$0.07	\$0.07	\$0.07
31491 GRAMA Requests					
Copies / page	\$0.30	\$0.30	\$0.30	\$0.30	\$0.30
Research / hr. + copying charges	\$25	\$25	\$25	\$25	\$26

No appropriations needed for FY 2007.

Budget Information

Department 1214		2003	2004	2005		2006	2	007
Department 1214	Α	Actual	Actual	Actual	E	stimated	App	roved
Financing Sources:								
General Taxes & Revenue	\$	-	\$ 81,559	\$ -	\$	93,800	\$	-
Total Financing Sources	\$	-	\$ 81,559	\$ -	\$	93,800	\$	
Financing Uses:								
41221 Public Notices	\$	-	\$ 5,488	\$ -	\$	6,700	\$	-
412400 Office Supplies		-	_	-		100		-
412415 Copying		-	120	-		_		-
412420 Postage		-	155	-		=		=
412490 Miscellaneous Supplies		-	1,173	-		2,000		-
41389 Miscellaneous Services		-	74,623	-		85,000		-
414111 IS Charges		-	, -	-		-		_
Total Financing Uses	\$	-	\$ 81,559	\$ -	\$	93,800	\$	_

The Sandy Justice Court is a court of limited original jurisdiction for the adjudication of Class B & C misdemeanors and infractions occurring within Sandy City. The court also handles civil small claims filings. **Major Objectives**

- Treat all individuals with dignity and respect.
- Ensure that proceedings are fair, impartial, and timely.
- Provide appropriate case follow-up to ensure compliance with judicial orders.

Five-year Accomplishments

- Court Referee

The Justice Court continues to hold court referee hearings for minor traffic offenses and animal control violations. This effort reduces the number of cases that would otherwise go before the judge for an arraignment. It also reduces the prosecuting attorney's workload somewhat, permitting both the prosecutors and the judges to focus on more serious criminal offenses. Approximately 9% of the referee cases result in trials. During 2005, the referee handled an average of 317 hearings per month (a 6% increase over 2004), while an average of 269 cases were set for arraignment each month. During 2005, an additional 1,001 appearances were made through the use of video technology between the court and the jail.

- Case Management

Efforts are underway to automate some processes to reduce the ever increasing backlog of open cases.

Small Claims Cases

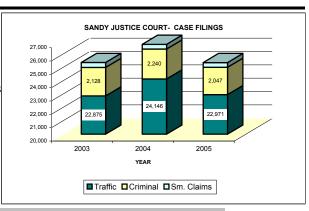
As a result of 3rd District Court procedural changes in July 2002, local small claims cases are now filed in the Sandy Justice Court (SJC). Although the ceiling for small claims actions was raised in 2004 from \$5,000 to \$7,500, an expected increase in filings never materialized.

- Jury Management

Each Justice Court in the 3rd District was required to assume responsibility for qualifying their own jurors as a result of cutbacks in funding for the state courts. This unfunded responsibility transferred in September 2002.

Performance Measures & Analysis

Court Services has 12.25 FTE authorized clerical positions. In addition, the referee is assigned case management at a .5 level. While this per-clerk caseload exceeds the State Administrative Office of the Courts (AOC) recommended workload by 30% (1,500 new filings per clerk), efficiencies within the Sandy Justice Court permit a successful operation with lower staff levels. Ideally, the court would like to operate with staffing at 1,800 new filings per clerk. New filings in excess of that amount result in lower efficiency and case management suffers accordingly.



Measure (Calendar Year)	2003	2004	2005	2006
Criminal Cases	2,128	2,240	2,047	N/A
Traffic Cases	22,875	24,146	22,971	N/A
Small Claims Cases	371	355	355	N/A
New Cases Filed per Clerk	1,990	2,097	1,990	N/A
Cases Pending (12/31)	7,205	7,502	7,584	N/A
Criminal Trials	1,128	1,228	1,131	N/A
Arraignments	3,152	4,115	3,223	N/A
Court Referee Hearings	3,566	3,590	3,804	N/A

- 1 **Printing** This amount includes an on-going increase to cover printing costs.
- 2 Equipment O & M This amount includes an on-going increase for maintenance of the X-ray screener and copiers.

Department 15	2003	2004	2005	2006	2007
-	Actual	Actual	Actual	Estimated	Approved
Financing Sources:					
3151 Court Fines	\$ 2,197,946	\$ 2,473,626	\$ 2,270,824	\$ 2,256,480	\$ 2,254,000
3153 Court Surcharge	-	-	-	114,243	116,000
31693 JC Attorney Recoupment	-	-	-	-	8,800
Total Financing Sources	\$ 2,197,946	\$ 2,473,626	\$ 2,270,824	\$ 2,370,723	\$ 2,378,800
Financing Uses:					
411111 Regular Pay	\$ 484,112	\$ 533,187	\$ 543,862	\$ 603,733	\$ 642,016
411113 Vacation Accrual	-	-	3,352	1,270	2,163
411121 Temporary/Seasonal Pay	24,787	15,399	17,610	22,077	22,519
411131 Overtime/Gap	16,126	1,074	4,453	1,470	1,470
411211 Variable Benefits	107,577	112,923	115,151	129,707	137,824
411213 Fixed Benefits	73,201	84,957	89,659	92,074	108,050
411214 Retiree Health Benefit	1,064	1,883	1,714	1,997	1,995
41132 Mileage Reimbursement	121	473	18	200	200
4121 Books, Sub. & Memberships	2,675	2,885	2,818	2,900	2,900
41231 Travel	3,597	4,794	6,328	5,281	5,281
41232 Meetings	238	359	557	750	750
41235 Training	1,488	1,975	25	500	500
412400 Office Supplies	26,834	29,020	23,792	28,000	28,000
412415 Copying	-	_	13	-	-
412420 Postage	15,685	17,366	17,245	18,000	18,500
412435 Printing	334	2,615	3,323	4,200	7,700
412440 Computer Supplies	-	-	3,534	4,000	4,000
412511 Equipment O & M	_	-	_	-	3,500 2
412611 Telephone	10,950	10,925	11,333	10,500	13,416
41312 Data Communications	10	-	_	-	, =
41333 Court Appointed Counsel	70,050	48,385	58,800	61,111	61,111
41342 Credit Card Processing	5,444	7,310	10,235	9,800	9,800
413723 UCAN Charges	-	252	293	270	270
41379 Professional Services	5,051	6,719	4,899	5,000	5,000
41381 Witness Fees	6,076	6,348	5,791	6,600	6,600
41382 Jury Fees	3,071	4,884	1,369	3,000	3,000
41389 Miscellaneous Services	49,164	57,960	50,526	66,289	66,289
414111 IS Charges	54,227	61,897	69,563	53,614	71,580
4174 Equipment	4,427	24,723	8,564		
Total Financing Uses	\$ 966,309	\$ 1,038,313	\$ 1,054,827	\$ 1,132,343	\$ 1,224,434

Staffing Information		Bi-week	ly S	alary	Ful	ll-time Equiva	lent
Staffing Information	N	Ainimum	N	Iaximum	FY 2005	FY 2006	FY 2007
Appointed:							
Justice Court Judge	\$	2,579.20	\$	3,866.80	1.00	1.00	1.00
Justice Court Administrator	\$	2,081.60	\$	3,122.40	1.00	1.00	1.00
Justice Court Judge	\$	32.24	\$	48.36	0.60	0.60	0.60
Full-time:							
Justice Court Clerk Supervisor	\$	1,349.60	\$	2,024.40	1.00	1.00	1.00
Justice Court Referee	\$	1,224.00	\$	1,836.00	1.00	1.00	1.00
Senior Court Clerk	\$	1,036.80	\$	1,555.20	3.00	3.00	3.00
Justice Court Clerk	\$	964.00	\$	1,446.00	6.00	6.00	6.00
Part-time:							
Justice Court Clerk	\$	12.05	\$	18.08	1.00	1.00	1.00
Temporary / Seasonal:							
Justice Court Clerk	\$	7.47	\$	10.74	1.25	1.25	1.25
			To	otal FTEs	15.85	15.85	15.85

- Comply with the guidance found in the Federal Emergency Management Agency State and Local Guide and the All-Hazard Emergency Operations Plans for development of Local Emergency Operations Plans.
- Comply with US Homeland Security Department's directive to adopt the National Incident Management System (NIMS) for all agencies to work together to prevent, prepare for, respond to, and recover from emergencies and/or disasters.
- Maximize the preservation of life and the protection of property and the environment should an emergency or disaster threaten our community.
- Mitigate emergencies and disasters through proper planning and preparedness.

Five-year Accomplishments

- The Emergency Management Coordinator position was established to coordinate and direct emergency management efforts.
- The Sandy City Emergency Operations Plan was prepared and approved by the Mayor's Cabinet and City Council.
- A Terrorism Annex was added to the Emergency Operations Plan.
- Federal Grants have been acquired for emergency management training and equipment purchase.
- The Sandy City Local Emergency Planning Committee (LEPC) was established to address hazardous materials
 issues and receive Tier II reports from facilities having reportable quantities of hazardous materials within our
 community.
- The Sandy City Citizen Corps Council was established to coordinate Neighborhood Watch, Community Emergency Response Teams (CERT), and other volunteer programs within the city.
- Emergency management team members and city department heads have received local and federal emergency management training.
- A primary Emergency Operations Center was established at City Hall.

Performance Measures & Analysis

- The Sandy City Emergency Operations Plan is reviewed annually with the Mayor's Cabinet and City Council.
- Annual Emergency Management Exercises include:
 - (a) 3 tabletops
 - (b) 2 drills
 - (c) 1 functional
- A full-scale Emergency Management Exercise is conducted at least once every 2 years.
- Grants received include:
 - (a) The Emergency Management Planning Grant (EMPG)
 - (b) The Citizen Corps Grant
 - (c) The Local Emergency Planning Committee (LEPC) Grant

Significant Budget Issues

1 Emergency Management - This additional one-time amount of \$7,500 will be used to purchase emergency food and water for city personnel.

Donauton and 221	2003	2004	2005		2006		2007
Department 221	Actual	Actual	Actual	E	stimated	A	pproved
Financing Sources:							
General Taxes & Revenue	\$ -	\$ 91,331	\$ 80,621	\$	109,906	\$	114,266
Administrative Charges	-	-	15,427		-		-
31411 Redevelopment Agency	-	-	-		4,801		6,445
31412 Water	-	-	-		5,190		6,834
31413 Waste	-	-	-		6,799		8,811
31414 Fleet	-	-	-		2,956		2,563
31415 Information Services	-	-	-		279		854
31416 Storm Water	-	-	-		2,448		3,537
31417 Alta Canyon	-	-	-		1,427		2,116
31418 Golf	-	-	-		765		936
31419 Amphitheater	-	-	-		-		46
314110 Recreation	-	-	-		-		362
314111 Risk	-	-	-		-		854
Total Financing Sources	\$ -	\$ 91,331	\$ 96,048	\$	134,571	\$	147,624
Financing Uses:							
411111 Regular Pay	\$ -	\$ 58,372	\$ 64,119	\$	69,826	\$	74,496
411113 Vacation Accrual	-	-	1,791		2,560		1,580
411211 Variable Benefits	-	11,718	13,840		15,104		16,114
411213 Fixed Benefits	-	5,411	6,345		6,307		6,692
41132 Mileage Reimbursement	-	-	57		-		-
41135 Phone Allowance	-	-	209		360		360
4121 Books, Sub. & Memberships	-	105	90		750		750
41231 Travel	-	684	1,228		1,700		1,700
41232 Meetings	-	203	759		500		500
41235 Training	-	955	705		7,528		7,528
41237 Training Supplies	-	-	192		750		750
412400 Office Supplies	-	905	761		900		900
412490 Miscellaneous Supplies	-	-	1,401		300		300
412611 Telephone	-	-	-		5,171		5,412
41276 Emergency Management	-	11,310	-		20,000		27,500
413723 UCAN Charges	-	-	25		270		270
414111 IS Charges	-	=	=		2,545		2,772
4174 Equipment	-	1,668	4,526		-		-
Total Financing Uses	\$ _	\$ 91,331	\$ 96,048	\$	134,571	\$	147,624

Staffing Information	Bi-week	ly Salary	Full-time Equivalent		
Starring finor mation	Minimum	Maximum	FY 2005	FY 2006	FY 2007
Appointed:					
Emergency Management Coordinator	\$ 1,939.20	\$ 2,908.80	1.00	1.00	1.00
		Total FTEs	1.00	1.00	1.00

Capital Budget - Fund 41		2006 idgeted	2007 Approved	2008 Planned	2009 Planned	2010 Planned			
1247 - City Hall Emergency Center - This project is to fund an emergency operations center at City Hall.									
	\$	10,000	\$ -	\$ -	\$ -	\$ -			
Total Capital Projects	\$	10,000	\$ -	\$ -	\$ -	\$ -			

Sandy City's Community Events Department believes in the importance of community. Through our events, we strive to create a sense of place and pride in Sandy City. We also believe that a community thrives on the service of its citizens. We seek to provide opportunities for service and honor those serving the community.

Five-year Accomplishments

- Completed plans for providing power on the Centennial Parkway plaza.
- Produced more material "in house" to help contain costs.
- Added new décor for "Deck the Hall" celebration.
- Added new wiring and receptacles for holiday décor on grounds of City Hall.
- Changed the event layout for the Sandy 4th Celebration improving crowd participation and flow for the event.
- Developed a new database to improve communication with vendors and sponsors for special city events.

- 1 Books, Subs. & Memberships More money for music royalty fees.
- **2 Postage** Increase for larger mailings.
- 3 Computer Supplies Increase to cover supplies for new printer.
- 4 Fourth of July Increased costs for materials like shade cloth, performer costs, and float costs.
- **5** Miss Sandy Pageant More money required for expenses like judges and coordinators.
- 6 Awards Banquet Costs per meal have gone up substantially.
- 7 Christmas Decorations Less \$12,000 one-time money, but an increase of \$3,500 to keep up with the growing trees
- **8 Developer's Luncheon** Increase in people invited and in food costs.
- 9 Risk Management Charges These charges increased due to the increased cost of special events coverage.
- **10 Special Events Food Vendor Insurance Fee -** Our insurance provider for special events requires a certificate of insurance from food vendors or requires that they pay an additional premium of \$65 for coverage.



July 4 Fireworks at City Hall

	2003	2004	2005	2006	2007
Department 47	Actual	Actual	Actual	Estimated	Approved
Financing Sources:					
31611 Interest Income	\$ 4,160	\$ 2,314	\$ 3,941	\$ 3,500	\$ 7,000
3166 Fourth of July - Booth Rental	7,770	9,332	7,417	5,000	5,750
3167 Corporate Sponsorships	7,500	7,500	350	-	-
3411 Transfer In - General Fund	413,093	303,099	304,201	332,750	359,089
Total Financing Sources	432,523	322,245	315,909	341,250	371,839
Financing Uses:					
411111 Regular Pay	108,288	111,383	113,382	117,294	123,779
411121 Temporary/Seasonal Pay	8,115	5,056	-	6,797	6,933
411131 Overtime/Gap	17	533	-	-	-
411211 Variable Benefits	22,440	23,691	23,597	26,073	27,491
411213 Fixed Benefits	13,030	14,104	10,597	10,010	10,713
411214 Retiree Health Benefit	209	594	801	945	945
41132 Mileage Reimbursement	21	64	26	125	125
4121 Books, Sub. & Memberships	697	787	139	1,000	1,450 1
41232 Meetings	687	86	69	300	300
41235 Training	280	-	-	150	150
412400 Office Supplies	831	535	760	1,500	1,500
412420 Postage	2,250	3,645	2,036	2,000	2,500 2
412440 Computer Supplies	-	-	-	169	500 3
412470 Special Programs					
25001 Fourth of July	83,708	87,106	92,284	83,500	85,500 4
25002 Miss Sandy Pageant	9,021	6,500	5,049	6,500	7,500 5
25017 Awards Banquet	9,078	8,975	9,185	10,000	12,000 6
25018 Christmas Decorations	16,686	16,576	16,538	33,500	25,000 7
25019 Mayor's Ball	_			_	
25020 Healthy Cities	21,196	20,350	19,965	25,500	25,500
25021 Developers Luncheon	4,289	4,149	2,273	5,000	6,000 8
412475 Special Departmental Supplies	52		106	430	430
412611 Telephone	1,561	1,431	1,487	1,347	1,377
414111 IS Charges	3,545	3,408	2,704	4,107	4,478
41460 Risk Management Charges	8,584	8,552	8,824	10,003	27,668 9
4169 Grant	110,000	-	-	-	-
4174 Equipment	-	-	-	7,000	-
Total Financing Uses	424,585	317,525	309,822	353,250	371,839
Excess (Deficiency) of Financing					
Sources over Financing Uses	7,938	4,720	6,087	(12,000)	-
Fund Balance (Deficit) - Beginning	38,444	46,382	51,102	57,189	45,189
Fund Balance (Deficit) - Ending	\$ 46,382	\$ 51,102	\$ 57,189	\$ 45,189	\$ 45,189

Staffing Information	Bi-week	ly Salary	Full-time Equivalent		
Staffing Information	Minimum	Maximum	FY 2005	FY 2006	FY 2007
Appointed:					
Community Events Director	\$ 1,939.20	\$ 2,908.80	1.00	1.00	1.00
Full-time:					
Special Events Coordinator	\$ 1,112.00	\$ 1,668.00	1.00	1.00	1.00
Temporary / Seasonal:					
Undergraduate Intern	\$ 9.27	\$ 12.64	0.43	0.43	0.43
		Total FTEs	2.43	2.43	2.43

Fee Information	2003 Approved	2004 Approved	2005 Approved	2006 Approved	2007 Approved	
3166 July 4th Booth (fee per booth)	\$100	\$100	\$110	\$125	\$125	
316929 Special Events Food Vendor Insu 3166 Booth Deposit (Refundable if cancelled 7 days prior to event, \$10 fee for cancellation, if less than 7 days, both deposit and booth fee are	rance Fee	N/A	N/A	N/A	\$65	10
forfeited.)	\$30	\$30	\$30	\$30	\$30	_



Volunteers cleaning up a neighborhood during Sandy Pride Day

The Sandy City Amphitheater strives to provide high quality, affordable entertainment to the residents of Sandy City and the entire South Valley. Our operating budget is raised through ticket sales, facility rental, corporate and private sponsorships, and other earned income. We work hard to provide an exciting and enjoyable evening of entertainment as well as opportunities for the local community. We will continue to provide diverse programming that not only entertains but also exposes our audiences to a wide variety of new experiences. A series of free events will be provided as a way of including all of Sandy's citizens.

Five-year Accomplishments

- Purchased new lighting equipment to keep up with the demands of national acts.
- Increased mailing list by over 5,000 names.
- Implemented a half-season program.
- Improved the quality of events and services to customers through a higher quality temporary/seasonal staff.
- Installed two marquees increasing exposure of the Amphitheater and scheduled events.
- Increased sponsorship efforts, including a three-year lead season sponsor.
- Saved costs and employee work time through improved equipment and facilities at the Amphitheater.

Performance Measures & Analysis

Measure (Calendar Year)	2002	2003	2004	2005
Season Ticket Sales				
Full Season	921	960	1,266	1,138
Act I	60	57	90	79
Act II	136	64	120	145
Total	1,117	1,081	1,476	1,362

- 1 Art Grants Changes incident to the Arts Guild becoming a wholly owned instrumentality of the city.
- **Transfer In** Establishing some support from the General Fund as a rainy day fund for the Amphitheater.
- 3 Staffing Additional staff hours and staff restructuring to assist with the extra work associated with the Arts Guild responsibilities.
- **4 Postage -** Increased postage rates.
- **5 Printing** Increase in printing requirements as part of the Guild merger.
- 6 **Special Programs** Increased costs in volunteer programming.
- 7 Equipment Rental Increased costs associated with bigger acts.
- 8 Utilities Increased utility costs.
- 9 Advertising Increased advertising costs associated with the Guild merger.
- 10 Events Additional programming associated with the Guild merger.
- 11 Administrative Charges New charges for Administrative Services.
- **Season Passes** The gradual increases are intended to eventually bring ticket prices more in line with market levels and to allow amphitheater revenue to better cover the cost of presenting the shows.

	2003	2004	2005	2006	2007
Department 48	Actual	Actual	Actual	Estimated	Approved
Financing Sources:					
31319 Art Grants	\$ -	\$ -	\$ -	\$ -	\$ 45,000
3161 Interest Income	-	946	4,241	3,000	10,000
31667 Amphitheater Season Tickets	62,247	82,713	128,196	96,000	100,240
31668 Amphitheater Box Office Tickets	96,907	53,620	110,633	72,500	130,500
3167 Corporate Sponsorships	103,072	113,620	178,281	125,000	135,000
31682 Fundraising	_	-	-	-	10,000
3169 Sundry Revenue	7,274	19,729	18,922	13,000	14,000
318252 Food & Beverage Sales	_	_	-	5,000	20,000
3411 Transfer In - General Fund	_	107,800	108,079	107,800	127,800
Total Financing Sources	269,500	378,428	548,352	422,300	592,540
Financing Uses:					
411111 Regular Pay	_	_	-	-	28,280
411121 Temporary/Seasonal Pay	35,623	35,951	48,081	52,550	69,501
411131 Overtime/Gap	2,023	4,373	3,112	4,000	5,000
411211 Variable Benefits	4,145	4,081	5,155	5,330	14,343
411213 Fixed Benefits	_		_	_	4,425
4121 Books, Sub. & Memberships	2,022	1,582	2,995	2,000	2,500
41231 Travel	_	_	230	_	300
41235 Training	_	_		500	500
412400 Office Supplies	360	794	455	2,500	2,500
412420 Postage	_	-	4,638	2,500	4,000
412435 Printing	8,406	5,135	12,311	10,000	12,000
412470 Special Programs	2,504	3,633	3,401	4,500	6,000
412475 Special Departmental Supplies	1,832	912	6,127	3,500	3,500
412512 Equipment Rental	16,528	11,925	13,755	15,000	17,000
412523 Power & Lights	11,426	13,971	15,303	11,000	12,500
412524 Heat	11,120	13,771	15,505	300	750
412525 Sewer	120	120	120	200	200
412527 Storm Water	672	785	850	200	2,220
412611 Telephone	3,681	7,071	6,723	6,665	6,808
41342 Credit Processing	2,245	4,326	3,754	2,300	3,000
41343 Event Ticket Processing Fee	4,500	4,500	4,000	5,000	5,000
413861 Security	4,500	4,500	4,000	1,500	1,500
413862 Technical Support	992	300	12,234	10,000	11,500
413863 Custodial Support	7,123	3,977	4,485	7,500	9,500
413865 Hospitality	7,123	3,911	4,463	7,300	1,500
41387 Advertising	14,589	23,317	28,544	33,000	45,000
41388 Performers	128,552	63,658	158,920	115,000	224,000
41401 Administrative Charges	120,332	03,038	136,920	113,000	7,500
414111 IS Charges	2,607	2,459	3,857	4,978	5,430
415422 Food and Beverages	2,007	2,439	3,837	5,000	
4169 Grants	_	115 222	102.000		
	2 471	115,222	102,000	107,800	53,800
4174 Equipment	2,471	64	4,338	11,350	10,000
4183 Interest Expense	773	_	_	2,000	10 492
4199 Contingency	252 104	200 154	115 200	677	10,483
Total Financing Uses	253,194	308,156	445,388	426,650	592,540
Excess (Deficiency) of Financing	16 206	70 272	102 064	(4.250)	
Sources over Financing Uses	16,306	70,272	102,964	(4,350)	
Fund Balance (Deficit) - Beginning	26,818	43,124	113,396	216,360	212,010
Fund Balance (Deficit) - Ending	\$ 43,124	\$ 113,396	\$ 216,360	\$ 212,010	\$ 212,010

Budget Information (cont.)

Staffing Information		Bi-week	ly S	alary	Full-time Equivalent			
	N	Minimum		Taximum	FY 2005	FY 2006	FY 2007	
Full-time:								
Marketing/Development Specialist	\$	1,036.80	\$	1,555.20	0.00	0.00	1.00	
Temporary / Seasonal:								
Stage Manager	\$	14.71	\$	21.01	0.43	0.48	0.43	
Stage Technician	\$	11.82	\$	19.71	0.86	0.91	0.86	
Stage Technical Assistant	\$	8.50	\$	14.25	0	0	0.86	
Box Office Manager	\$	7.35	\$	13.66	0.43	0.43	0.43	
Box Office Staff	\$	7.35	\$	13.66	1.29	1.29	0.86	
House Manager	\$	7.35	\$	13.66	0.43	0.48	0.43	
Concessions Manager	\$	7.00	\$	13.00	0.00	0.00	0.43	
Concessions Staff	\$	7.00	\$	13.00	0.00	0.00	0.86	
Marketing/Development Intern	\$	9.96	\$	13.59	0.43	0.43	0.00	
Parking / Backstage Attendant	\$	6.30	\$	8.40	3.44	3.44	0.00	
Custodian I/II	\$	7.10	\$	9.99	0.86	0.86	0.86	
			To	otal FTEs	8.17	8.32	7.02	

E I C 4	2003	2004	2005	2006	2007
Fee Information	Approved	Approved	Approved	Approved	Approved
31667 Single Season Passes					
Mounted/Permanent Seat (Premium)	\$75.00	\$80.00	\$85.00	\$90.00	\$95.00
Mounted/Permanent Seat (Priority)	\$63.00	\$68.00	\$75.00	\$80.00	\$85.00
Lawn Seating (Adult)	\$45.00	\$45.00	\$45.00	\$50.00	\$50.00
Lawn Seating (Under 18)	\$35.00	\$35.00	\$35.00	\$40.00	\$40.00
31667 Half Season Plans					
Mounted/Permanent Seat (Premium)	\$40.00	\$44.00	\$47.00	\$50.00	\$55.00
Mounted/Permanent Seat (Priority)	\$34.00	\$37.40	\$41.00	\$45.00	\$50.00
Lawn Seating (Adult)	\$25.00	\$25.00	\$25.00	\$30.00	\$30.00
Lawn Seating (Under 18)	\$20.00	\$20.00	\$20.00	\$25.00	\$25.00
31668 Single Event Tickets	Per Event	Per Event	Per Event	Per Event	Per Event
Single Event Ticket Processing Fee	N/A	N/A	\$1.00	\$1.00	\$1.00
31493 Amphitheater Rental / day	\$1,250	\$1,250	\$1,250	\$1,250	\$1,250
City Sponsored Group - Rehearsal	No Charge	By Agreement	\$100	\$100	\$100
City Sponsored Group - Performance	No Charge	By Agreement	\$200	\$200	\$200
Stage Manager Fee / day 4 hr. max	\$150	\$175	\$175	\$175	\$175
Tech Crew Fee / day 4 hr. max	\$360	\$400	\$400	\$400	\$400
Parking Fee/ticket (paid by promoter)	\$0.50	\$0.50	\$0.50	\$0.50	\$0.50
Cleaning Fee	\$100	\$100	\$100	\$100	\$100
Artist Concession Fee	N/A	N/A	N/A	25%	25%



Sandy Amphitheater at Sunset

The objectives of the Risk Management Division are (1) to assist city departments in the implementation of effective safety and other loss prevention programs to protect the employees and assets of the city from injury, damage, or loss; (2) to minimize loss or injury when incidents do occur; and (3) to appropriately finance or insure the cost of claims, injuries, and losses. The policies adopted to achieve these objectives focus on:

- Inspections, audits, and claims analysis to identify the risks involved in city operations and to estimate the potential severity of these risks.
- Training and other loss-prevention techniques to reduce or eliminate risks and to minimize the severity of injuries and losses.
- Prompt investigation and handling of all claims to fairly evaluate potential liability and to settle claims promptly
 and fairly when appropriate. Communication with affected department personnel and directors is to be
 maintained to develop trust and understanding of decisions and actions taken.
- Review of all city contracts to assure that proper risk transfer techniques have been utilized by all city departments to require contractors, vendors, and others to have adequate insurance, to insure the city, and to take other measures to protect the city from loss due to the actions of the contractor, subcontractors, and others.
- Careful and timely evaluation of financing alternatives including options available through commercial insurance, self-insurance, and other options. Current policy decisions have resulted in increasing use of self-funding options to capitalize on the city's excellent loss experience in liability and fleet/motor vehicle coverage. Current trends indicate potential for savings by increasing reliance on the self-funding alternative, particularly with regard to workers compensation claims.
- Adequate funding of all reserve funds to assure compliance with GASB standards and to protect the taxpayers from unfunded liability loss costs. Revenue sources include a dedicated property tax, a workers compensation payroll assessment, and general fund and enterprise fund contributions.

Five-year Accomplishments

General Liability - On average, the number and cost of claims continues to decline despite an increase in the number of employees, population base, and scope of services. This is attributed to improved safety programs, safety audits and training, and constant review of all claims and accidents by the department safety committees and the city's risk committee.

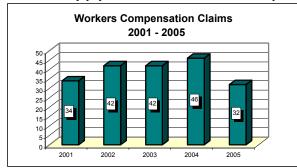
Workers Compensation - Although the number of workers compensation claims has increased slightly during the past two years, the city continues to have an excellent loss record in this area. In recognition of this fact, the city is one of the few employers in the State that achieved a reduction in WC premium for 2003, largely due to a very low "e-mod" (experience modifier). In 2002, the city's excellent safety programs and loss experience were acknowledged when we received two prestigious awards: the "Workplace Safety Award" from the Utah Labor Commission and the "Safety Commitment Award" from the Workers Compensation Fund.

Property - During the past five years, no property losses have been paid by the city's insurance carrier and we have benefited by minimal increases in our property insurance rates. We have created and operated a fleet repair fund to self-fund the cost of at-fault auto accidents.

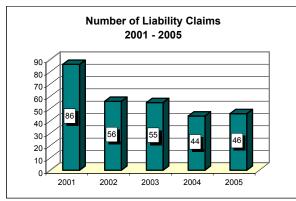
General Liability - Maintain or improve 3-year rolling average in claims per employee and claim cost per employee.

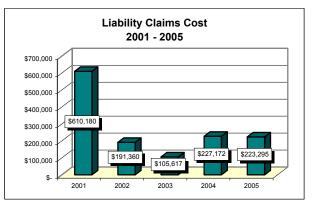
Workers Compensation - Maintain or improve 3-year rolling average in claims per employee and claim cost per employee.

Reserve Funding - Maintain adequate funding of GL, WC, and property reserve funds to meet GASB standards and to make timely payment of all claims and claim expenses.





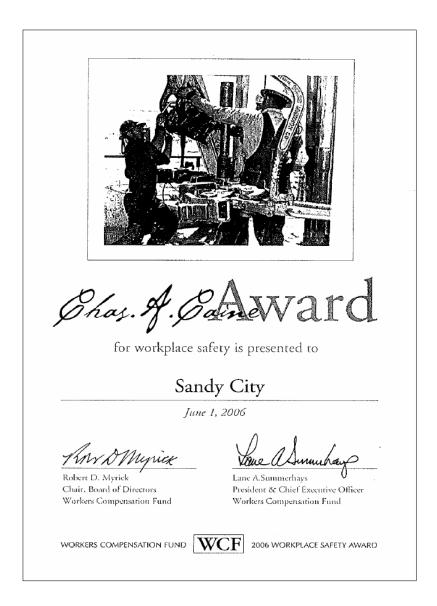




- 1 General Liability/Automobile Insurance We could experience significant increases in premium at the 10/01/2006 renewals due to (1) the actions of the 2006 Utah Legislature in increasing the Utah Governmental Immunity Act cap, (2) recent Utah court decisions involving large judgments for personal injury damages, and (3) issues related to business changes at our carrier (AIG).
- **Property Insurance** We could also experience significant increases in property insurance rates at the 10/01/2006 renewal due to the losses and other effects from Hurricane Katrina, particularly the substantial increase in the cost of building materials and fuel. This is estimated to be at least a 5% to 10% rate increase.
- Workers Comp. Insurance We will probably experience significant rate increases in workers compensation insurance rates at the 01/01/2007 renewal (in addition to all payroll increases) due to (1) an increase in our e-mod from .62 to .69, (2) increases in the NCCI class code rates (probably 5% to 10% on average), and (3) the compound effect of the e-mod increase on the schedule rating credits and other discounts we receive in the underwriting calculations.
- **Workers Comp. Payments** By formal agreement, the city and the WCF have settled all future claims for any potential liability arising out of our prior deductible coverage.
- **5 Employee Safety Awards** Per the Finance Department, this increase is required to cover the tax liabilities of the annual employee safety awards.
- 6 Administrative Charges Heretofore the risk management fund has not paid an administrative charge. Starting with FY 2007, all internal service funds including risk management fund will pay 50% of the charges determined in the administrative cost allocation plan.
- 7 Transfer Out CP Fund Having an adequate fund balance, the risk management fund will transfer \$100,000 to the capital projects fund that will be used to replace hazardous sidewalks and thus minimize the city's liability and make sidewalks safer for citizens.

	2002	2004	2005	2006	2005
Department 1215	2003	2004	2005	2006	2007
Financing Sources:	Actual	Actual	Actual	Estimated	Approved
31111 Property Taxes - Current	\$ 352,067	\$ 370,318	\$ 374,712	\$ 371,000	\$ 376,619
3119 Miscellaneous Revenue	64	25	16	\$ 371,000	\$ 370,017
31191 Misc. Revenue - WCF Dividend	38,730	52,139	27,169	_	
31192 Liability Subrogation Recovery	30,730	145,200	27,107	_	_
318281 Workers Comp. Charges	294,024	229,557	234,686	300,089	316,065
318282 Risk Management Charges	719,311	823,725	682,116	529,714	493,297
3361 Interest Income	61,940	41,840	78,185	66,358	152,873
Total Financing Sources	\$ 1,466,136	\$ 1,662,804	\$ 1,396,884	\$ 1,267,161	\$ 1,338,854
Financing Uses:	, , ,	, , ,	, , ,	, , ,	
411111 Regular Pay	161,733	172,236	173,441	199,981	204,252
411121 Temporary/Seasonal Pay	10,522	9,161	14,563	-	, -
411131 Overtime/Gap	153	-	-	-	-
411211 Variable Benefits	35,285	37,243	37,970	41,704	44,872
411213 Fixed Benefits	14,826	15,800	16,100	18,459	26,242
41131 Vehicle Allowance	5,144	5,163	5,144	5,124	5,544
41132 Mileage Reimbursement	220	156	134	300	300
4121 Books, Sub. & Memberships	2,133	1,037	2,671	2,206	2,206
41231 Travel	2,438	2,078	1,487	5,950	4,200
41232 Meetings	996	1,449	1,447	1,250	1,250
41235 Training	1,141	666	295	1,200	1,200
412400 Office Supplies	361	827	890	1,100	1,100
412420 Postage	510	644	627	600	600
412440 Computer Supplies	_	_	-	427	427
412470 Special Projects	1,392	_	_	.27	.27
412490 Miscellaneous Supplies	875	1,070	1,365	1,100	1,100
412611 Telephone	1,482	1,323	1,411	1,405	1,452
41331 Litigation/Legal Services	- 1,102	20,562	434	-,105	-, 102
413611 Gen. Liability/Auto Insurance	197,255	203,357	93,981	107,552	126,000
413613 Gen. Liability Claim Payments	97,810	(9,034)	· · · · · · · · · · · · · · · · · · ·	369,303	358,266
413621 Property Insurance	238,110	195,239	178,067	216,247	178,365
413625 Fleet Repair Fund	27,221	22,541	-	210,217	-
413631 Workers Comp. Insurance	208,740	203,428	225,940	260,810	286,766
413632 Workers Comp. Payments	(4,225)			· ·	- 4
413641 Fidelity Bonds	3,863	5,230	6,424	6,750	6,334
41365 Risk Management Consulting	18,066	18,450	18,911	19,000	19,000
41366 Safety Program/Inspections	15,727	33,999	32,168	-	-
413661 Employee Safety Awards	15,727	-	52,100	43,000	52,300
413662 Safety Program	_	_	_	52,250	54,000
413723 UCAN Charges	_	230	228	270	270
41389 Miscellaneous Services	1,610	250		270	270
41401 Administrative Charges	-	_	_	_	60,216
414111 IS Charges	7,241	7,159	5,815	8,173	8,892
4174 Equipment	,,271	1,057	2,512	0,173	5,072
441411 Transfer Out - CP Fund]	1,037	2,312]	100,000
441612 Transfer Out - Fleet Repair Fnd] -	_	80,000		-
Total Financing Uses	\$ 1,050,629	\$ 935,174	\$ 1,185,842	\$ 1,369,161	\$ 1,545,154
Excess (Deficiency) of Financing	·	ĺ			
Sources over Financing Uses	415,507	727,630	211,042	(102,000)	(206,300)
Accrual Adjustment	(88,470)	(192,817)	(87,025)		-
Balance - Beginning	2,386,444	2,713,481	3,248,294	3,372,311	3,270,311
Balance - Ending	\$ 2,713,481	\$ 3,248,294	\$ 3,372,311	\$ 3,270,311	\$ 3,064,011

Staffing Information	Bi-week	ly Salary	Full-time Equivalent			
	Minimum	Maximum	FY 2005	FY 2006	FY 2007	
Appointed:						
Risk Manager / Fund Counsel	\$ 2,579.20	\$ 3,868.80	1.00	1.00	1.00	
Full-time:						
Risk Management Officer	\$ 2,081.60	\$ 3,122.40	1.00	1.00	1.00	
Part-time:						
Risk Management Assistant	\$ 9.78	\$ 14.67	0.00	0.50	0.50	
Temporary / Seasonal:			0.63	0.00	0.00	
Graduate Intern	\$ 9.96	\$ 13.59				
Receptionist	\$ 7.74	\$ 11.04				
		Total FTEs	2.63	2.50	2.50	



Sandy City was one of 15 organizations that was selected from the 27,000 policyholders insured by the Workers Compensation Fund of Utah to receive the Charles A. Caine Safety Award. Sandy City has received more safety awards from the Fund than any other policy holder (both public and private) during the past decade.